

## **INTEGRATED DELIVERY OF A** MIXED USE DESTINATION

# QATAR

27<sup>TH</sup> April 2016



#### **INTEGRATED DELIVERY OF A MIXED USE DESTINATION**

- A. Introduction & Common Themes
- B. Highlights on case studies as integrated suite of large scale destinations
  - CASE STUDY EDUCATION CITY
  - CASE STUDY : QATAR ECONOMIC ZONES
- Dynamic engagement of client and external stakeholders C.
- D. Conclusions by Fahad Al Jahrami





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# A. INTRODUCTION

## **INTRODUCTION – DELIVERY: MANAGEMENT & ENGAGEMENT**

PROJECT INTERNAL STAKEHOLDERS INCLUDING CLIENT + PMO / PM PROJECT EXTERNAL STAKEHOLDERS INCLUDING ASHGHAL, QRAIL, MOT, MME + THEIR PMO / PM

**MASTERPLAN PROJECT** 

THIRD PARTY DEVELOPERS INCLUDING THEIR PM END USERS INTERNAL & EXTERNAL COMMUNITY

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#### FULLY CONSENSUAL PART OF THE PROJECT

## **INTRODUCTION – DESTINATION: MIX & USABILITY**

CONIC FACILITIES (BUILDINGS & OPEN SPACES)

COMMERCIAL & CIVIC AMENITIES

**MASTERPLAN PROJECT** 

ICONIC & CULTURALLY AWARE EXPERIENCE END USERS GENERIC & FLEXIBLY PROGRAMMED FACILITIES





## **PROJECT SUSTAINABILITY: FUTURE PROOFING THE MASTERPLAN**

# NEW TECHNOLOGY / SOLUTIONS

- HIGH EFFICIENCY UTILITIES
- PUBLIC TRANSPORT PARADIGM SHIFTS
- SHIFTS IN WORKING
- **MODELS PATTERNS**

#### LEGISLATION & POLICIES CHANGES

**MASTERPLAN PROJECT** 

FINANCIAL / ECONOMICAL MARKET CYCLES CLIENT EMPOWERMENT TO MANAGE AUTONOMOUSLY THE MASTERPLAN UPKEEP

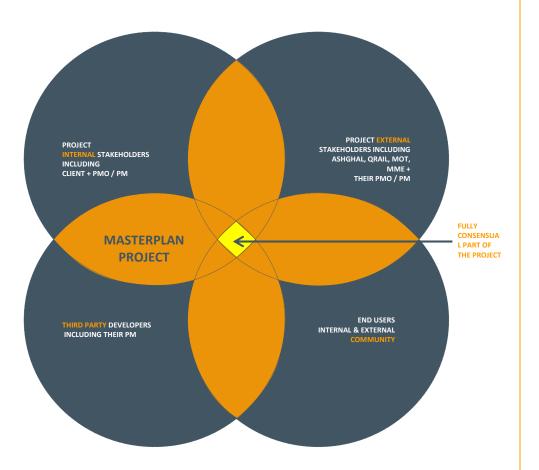
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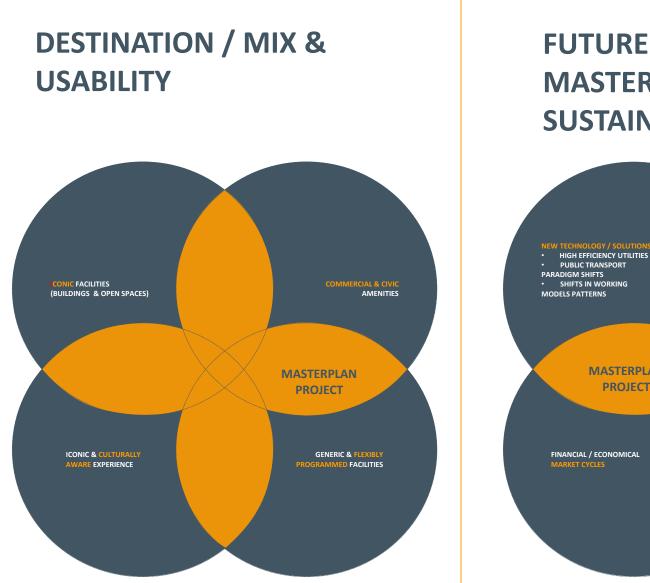


#### FUTURE PROOFED CORE

## **INTRODUCTION – INTEGRATED MIXED-USE DESTINATION**

#### DELIVERY / MANAGEMENT & ENGAGEMENT

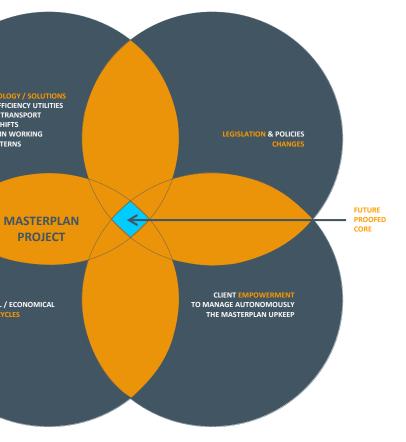




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#### FUTURE PROOFING THE MASTERPLAN / SUSTAINABILITY OF PROJECTS





## **B. HIGHLIGHTS ON CASE STUDIES AS INTEGRATED SUITE OF LARGE SCALE DESTINATIONS**





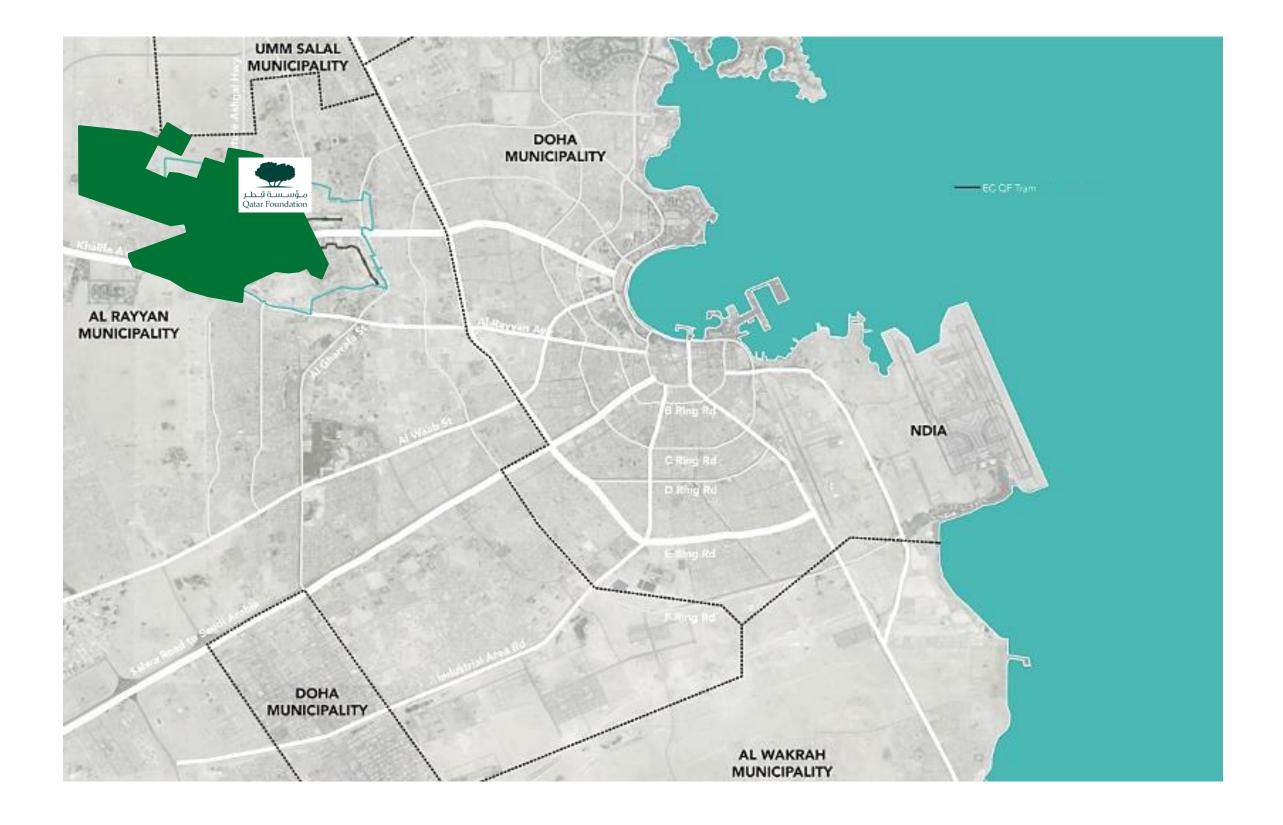


# CASE STUDY EDUCATION CITY





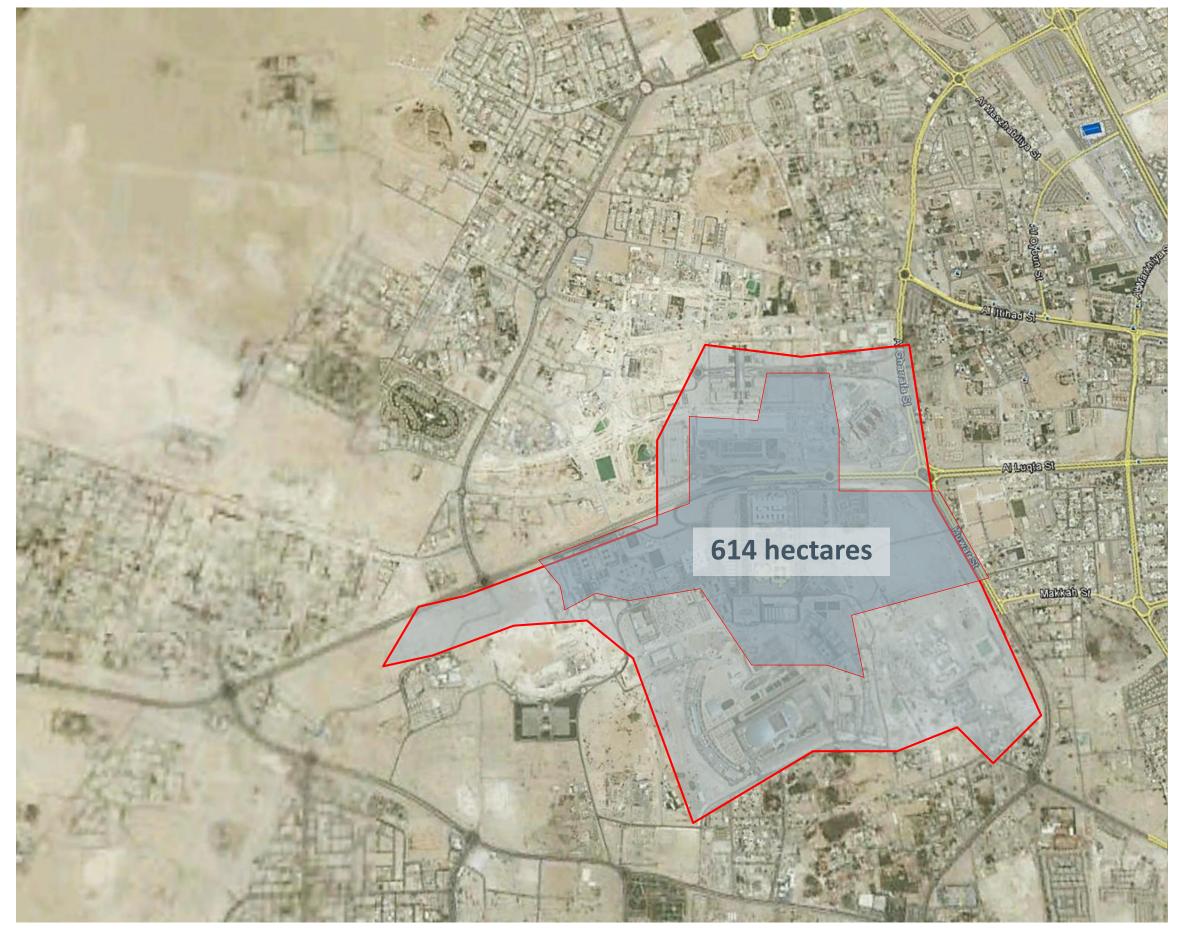
## **EDUCATION CITY IN RELATION TO DOHA CITY**





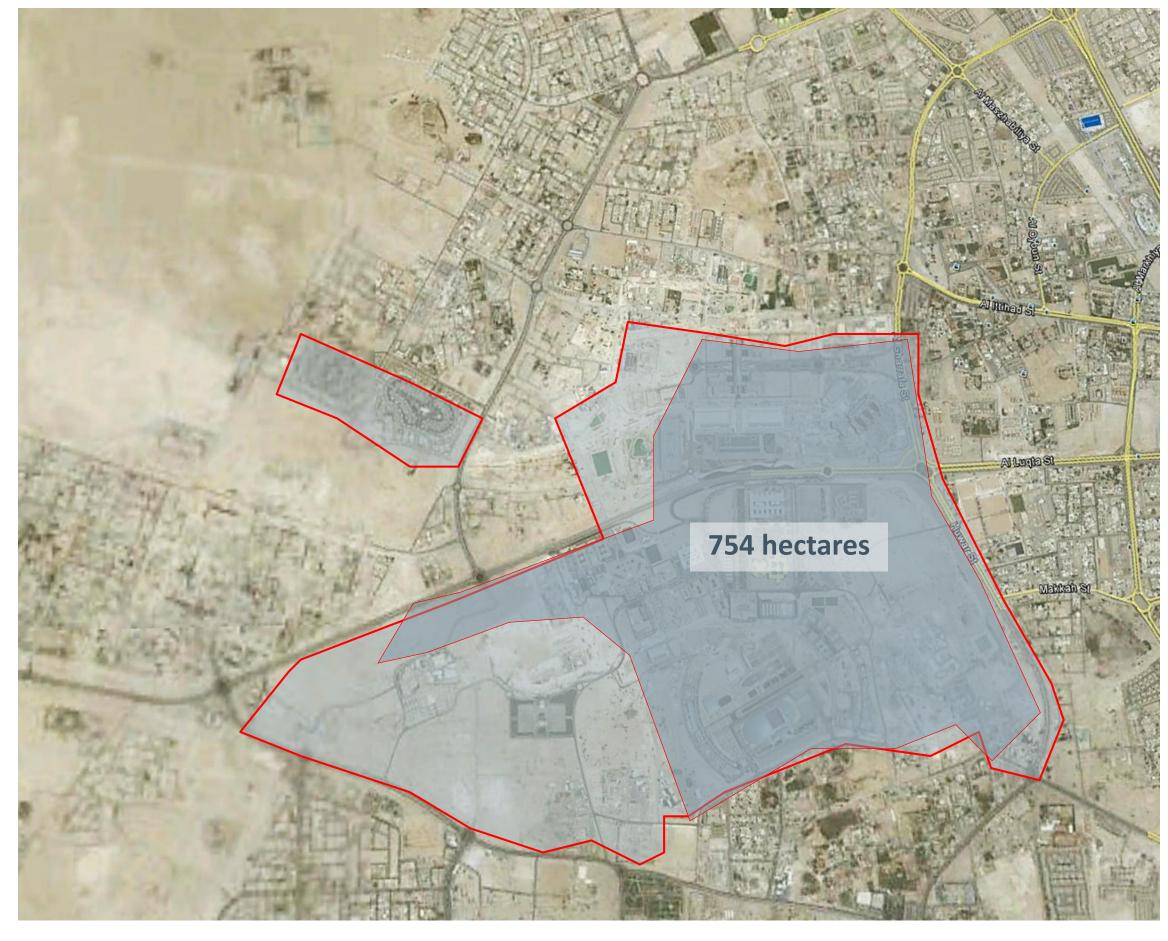




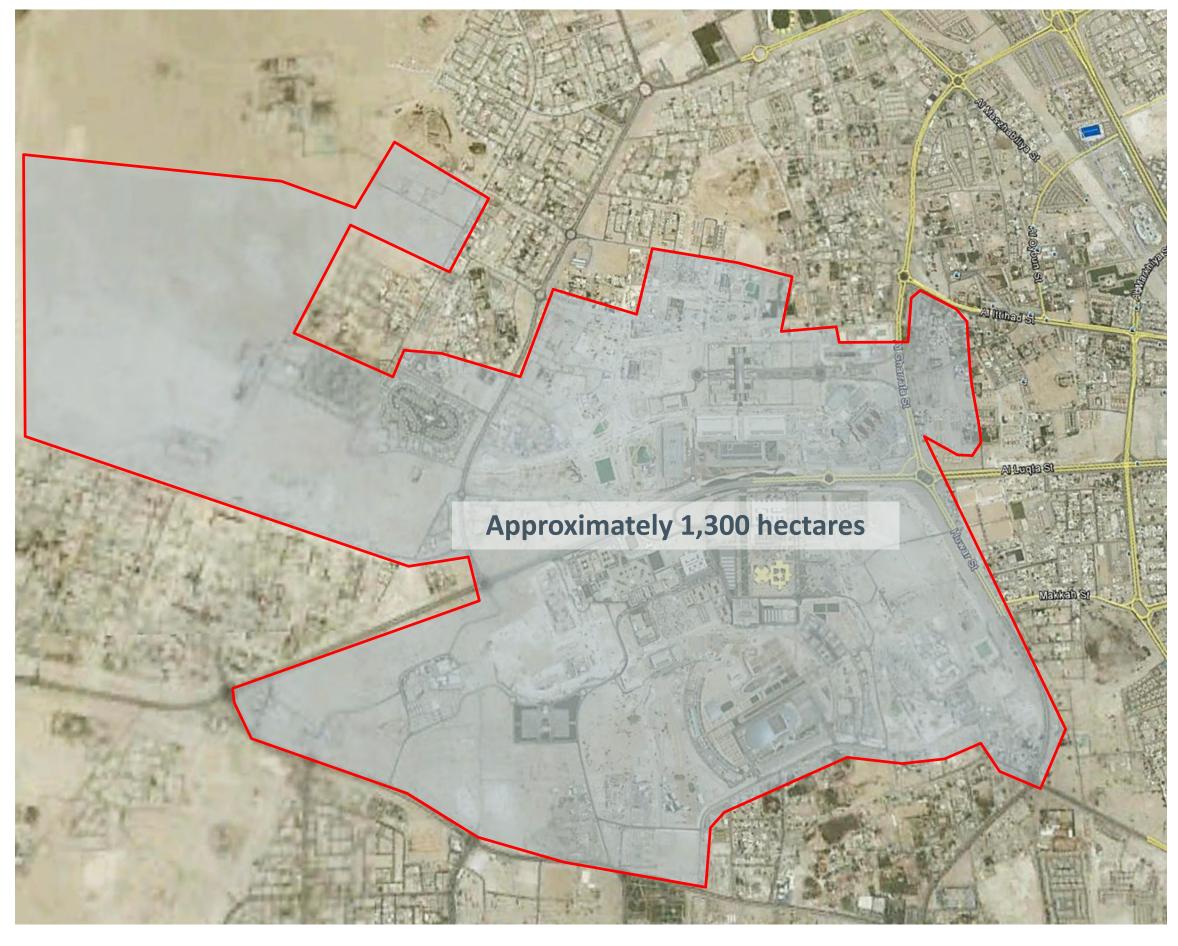


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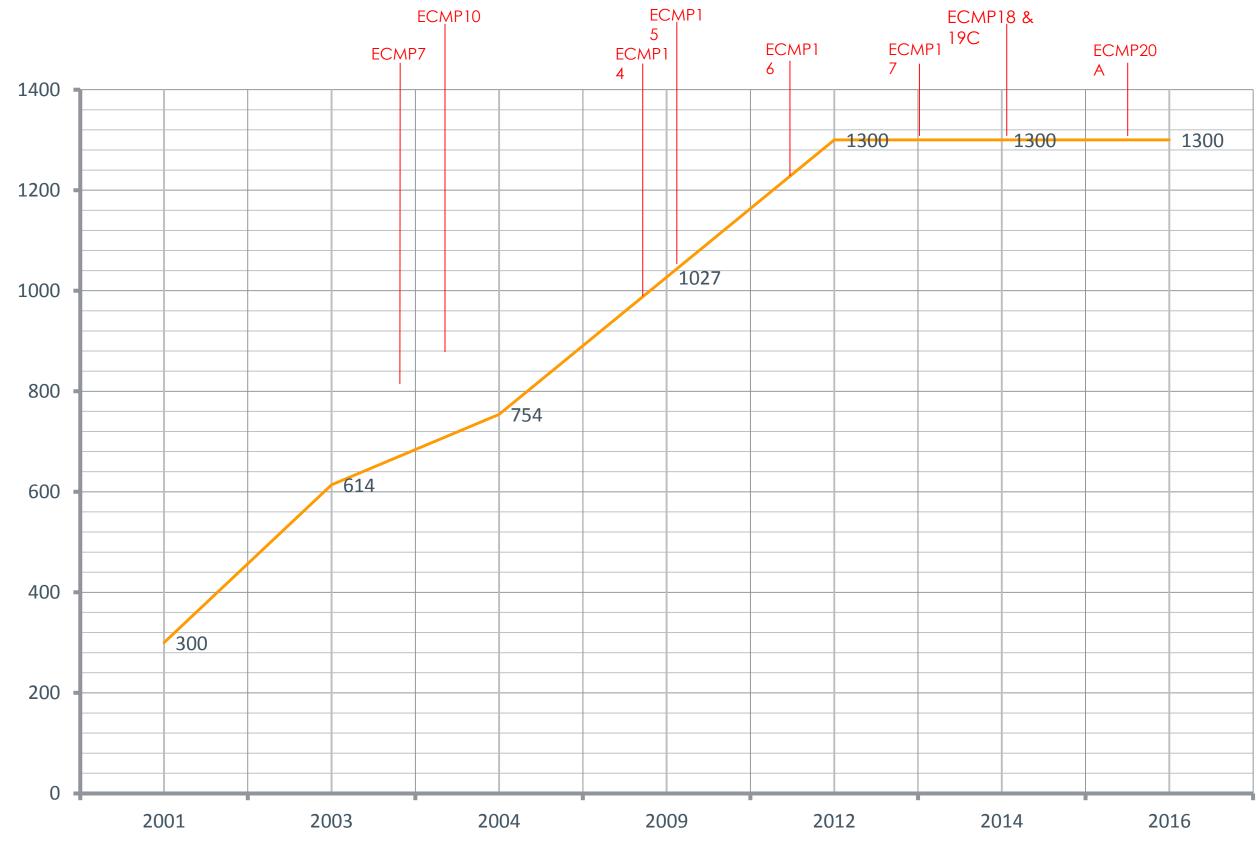








## **EDUCATION CITY LAND EXPANSION (HA / YEAR)**



PLOT AREA (HECTARES)

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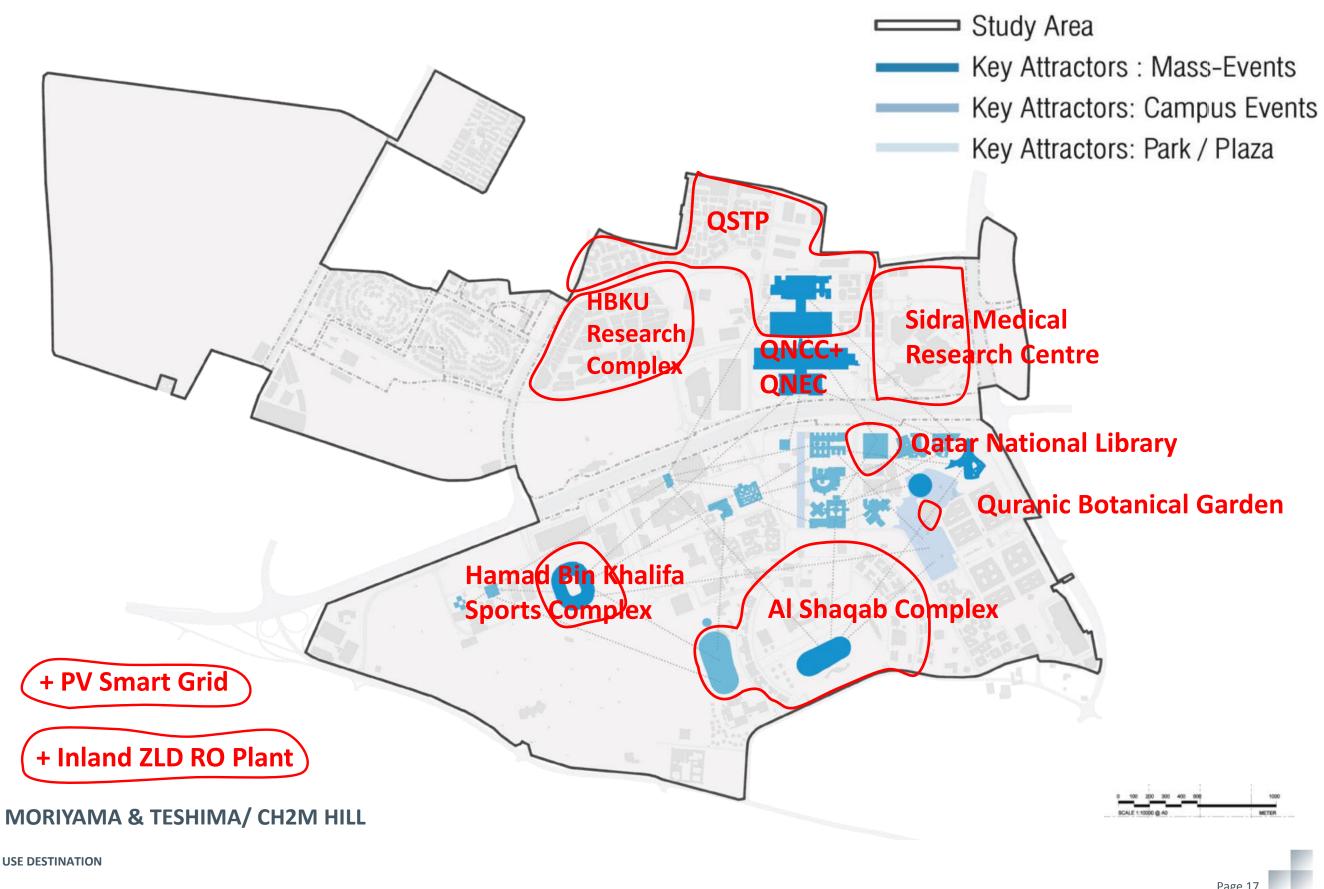
MENT

# EDUCATION CITY - 2015





## **EDUCATION CITY – CAMPUS DELIVERING NATIONAL ASSETS** KEY ATTRACTORS





## EDUCATION CITY SCALE COMPARISON



#### **SCALE COMPARISON:**

- Education City
- State of Vatican City Territory
- New York Manhattan Downtown
- London Olympic Park



STATE OF VATICAN CITY TERRITORY



MANHATTAN DOWNTOWN AREA, NEW YORK

QUEEN ELIZABETH LONDON OLYMPIC PARK, LONDON - UK

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#### erritory Downtown







## **EDUCATION CITY SCALE COMPARISON**







LONDON OLYMPIC PARK

#### MSHEIREB DOWNTOWN DOHA









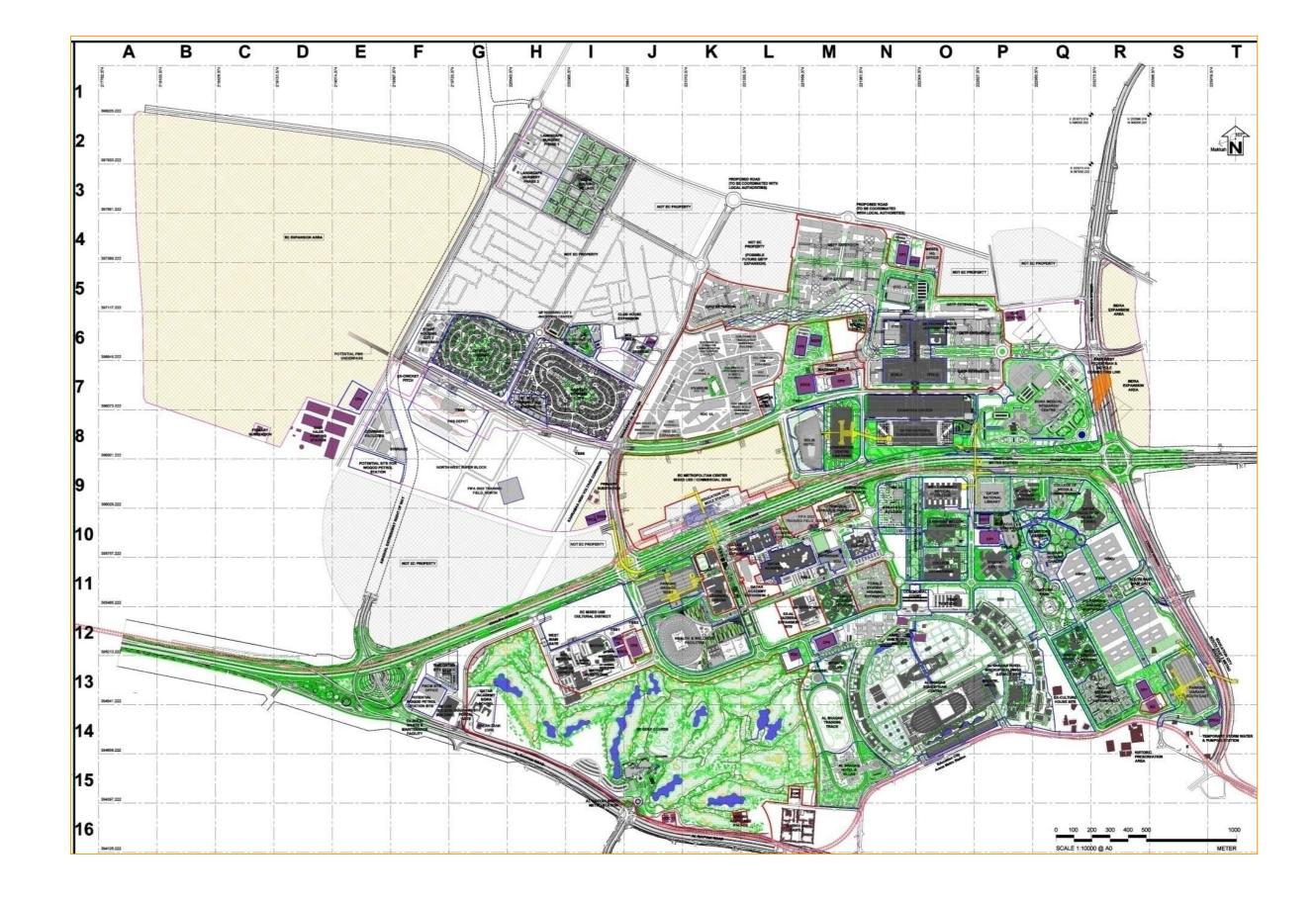
## ARATA ISOZAKI EDUCATION CITY MASTERPLAN – MAY 2001







## EDUCATION CITY MASTERPLAN – REVISION 20A, MAY 2015





## **EDUCATION CITY – INTEGRATED TRANSPORTATION**

#### **INTEGRATED TRANSPORTATION**

1

ARRIVE AT AN EQUILIBRIUM BETWEEN LAND USE AND TRANSPORT FACILITY PROVISION;

2

OPTIMIZE NUMBER OF TRIPS, MINIMIZE THE NUMBER OF EXTERNAL TRIPS, MAKING THE EC DEVELOPMENT A SELF CONTAINED ENVIRONMENT;

3

PROMOTE PUBLIC TRANSPORT, CYCLING AND WALKING;

4

ACHIEVE A BALANCE BETWEEN HIGHWAY AND OTHER MEANS OF TRANSPORT.





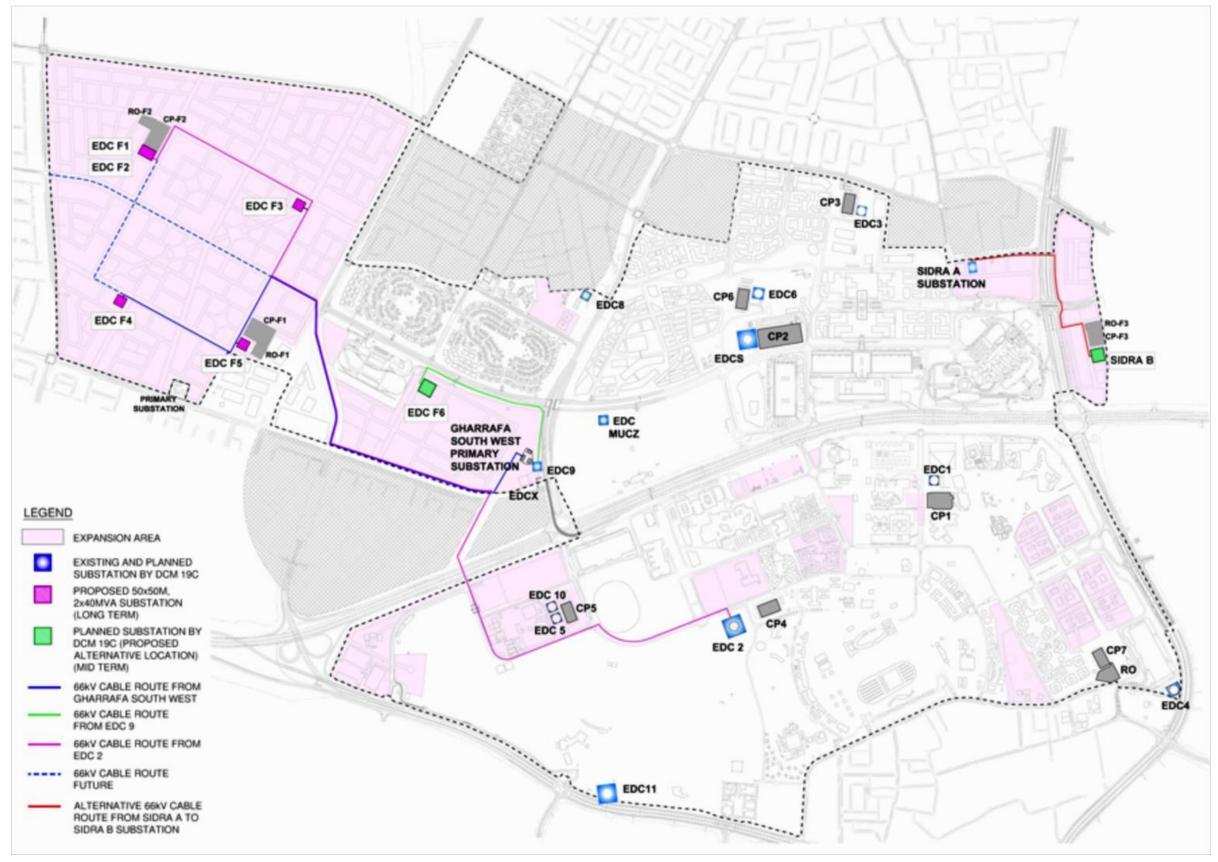
**MORIYAMA & TESHIMA/ CH2M HILL** 

## EDUCATION CITY – QF TRAM AND QF TRAM STATIONS/ METRO **STATIONS**





#### **POWER NETWORKS**



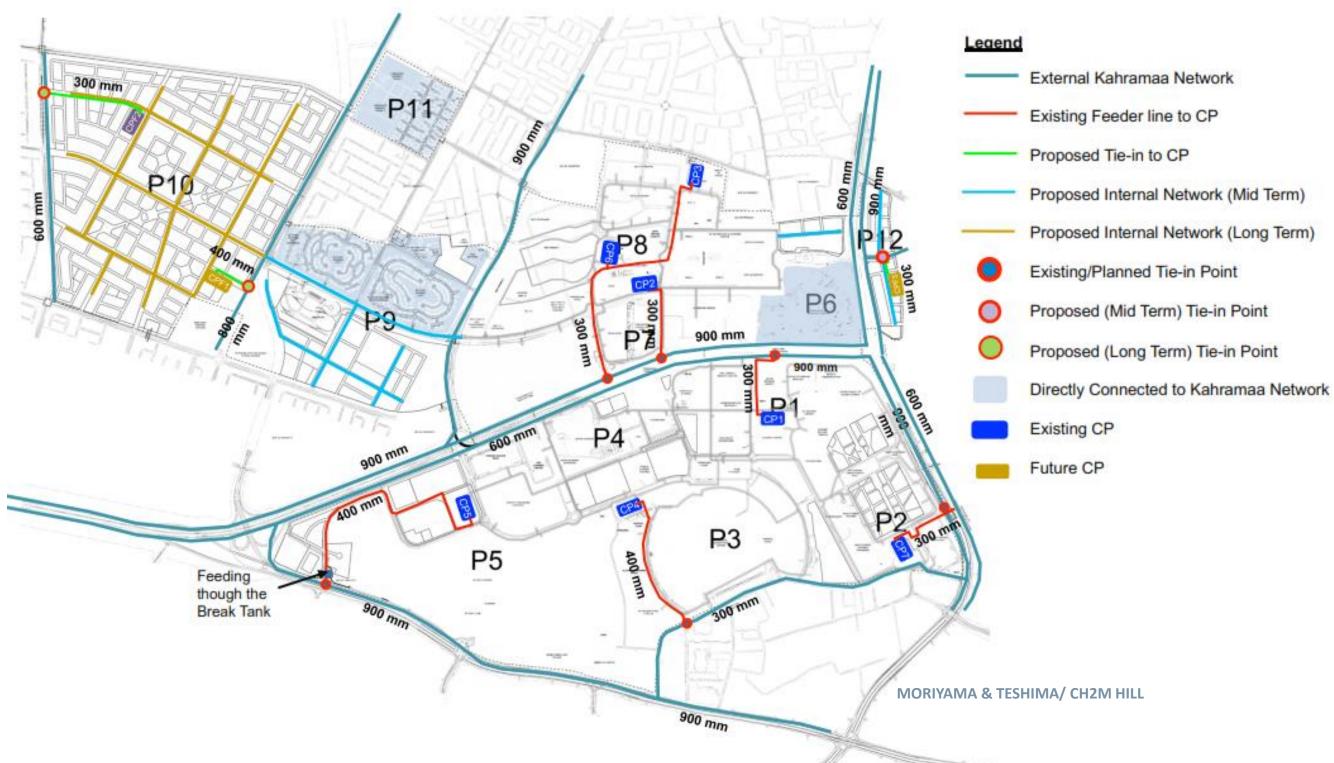
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#### MORIYAMA & TESHIMA/ CH2M HILL



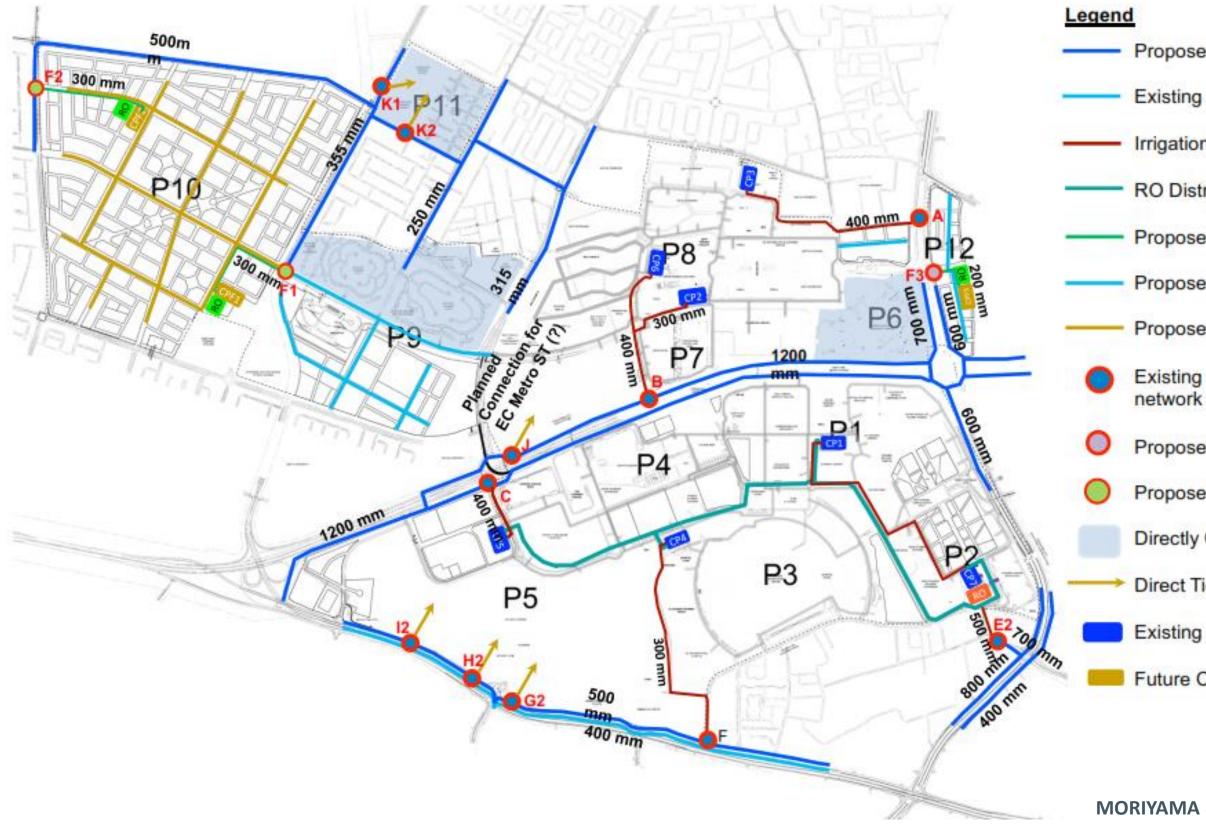
## **EDUCATION CITY – INFRASTRUCTURE PROVISION POTABLE WATER NETWORKS**



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#### **TREATED SEWAGE EFFLUENT (TSE) NETWORKS**



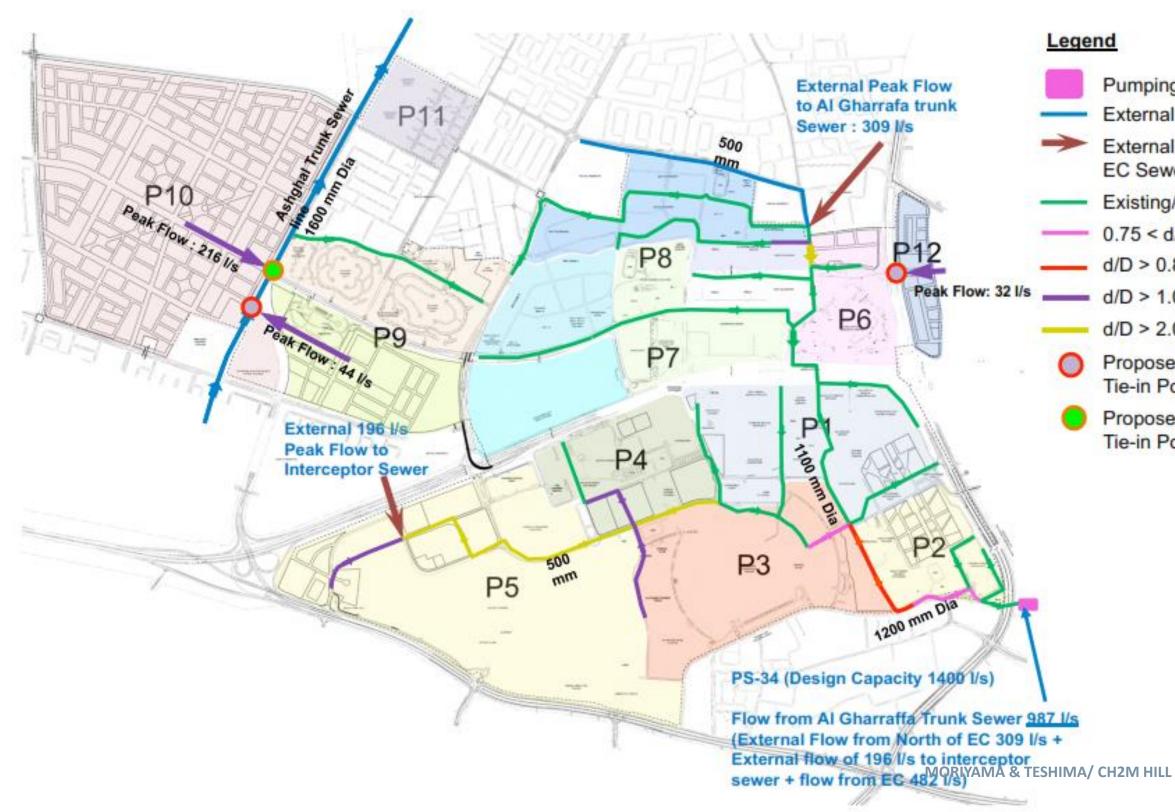
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- Proposed Ashghal Network
- Existing Ashghal Network
- Irrigation Feeder line to CP
- RO Distribution Network
- Proposed Tie-in to CP
- Proposed Internal Network (Mid Term)
- Proposed Internal Network (Long Term)
- Existing / Planned Tie-in to Ashghal
- Proposed (Mid Term) Tie-in Point
- Proposed (Long Term) Tie-in Point
- Directly Connected to External Network
- Direct Tie-in from the External Network
- Existing CP
- Future CP

MORIYAMA & TESHIMA/ CH2M HILL

## **EDUCATION CITY – INFRASTRUCTURE PROVISION FOUL SEWER NETWORKS**



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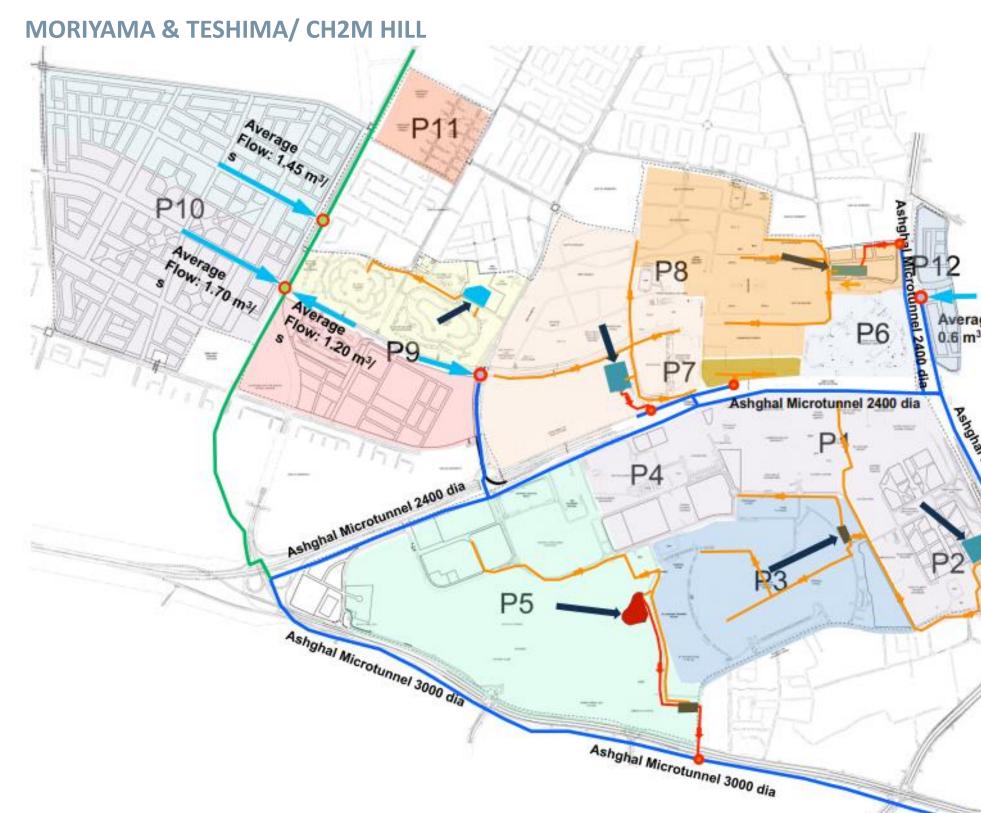


#### Legend

Pumping Station 34	
--------------------	--

- External Network
- External Flow added to EC Sewer System
- Existing/Planned Sewer
- 0.75 < d/D < 0.85
- d/D > 0.85
- d/D > 1.00
  - d/D > 2.00
  - Proposed (Mid Term) **Tie-in Point**
  - Proposed (Long Term) **Tie-in Point**

## EDUCATION CITY – INFRASTRUCTURE PROVISION STORMWATER NETWORKS

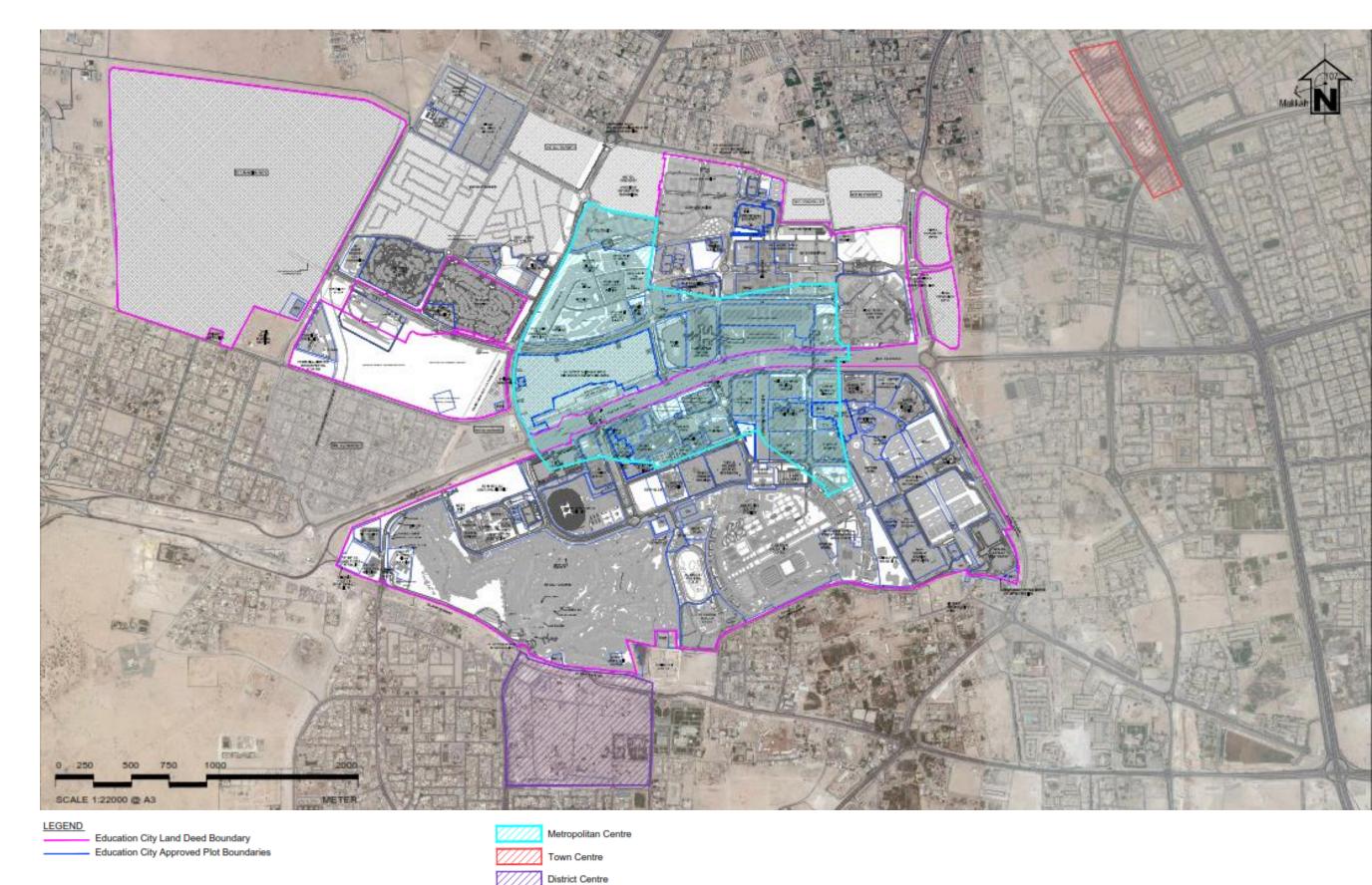


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Lege	nd External Ashghal Network
	External Ashghal Network (indicative/ anticipated alignment, information awaited)
	Existing EC Stormwater Network
ge Flow:	Force main (Retention tank to External Network)
· · ·	Existing/Planned Tie-in to External Network
. 0	Proposed (Mid Term) Tie-in Point
Microun	Proposed (Long Term) Tie-in Point
Mel 24	Permanent Pond
Micronumel 2400 dia	Temporary Retention Pond
	Detention Tank
$\mathbf{X}$ =	Dry Pond

## DYNAMIC ENGAGEMENT OF CLIENT AND EXTERNAL STAKEHOLDERS







## **EDUCATION CITY – INTERNAL COORDINATION BETWEEN ASTAD MASTERPLANNING MANAGEMENT TEAMS**

**INTERNAL** 

**ASTAD** 

COORDINATION

#### **ASTAD INFRA-COORDINATION TEAM**

Since ASTAD Infra team took over from KEO the Infrastructure Coordination for EC (Mid 2011)

- Initial infrastructure masterplanning
- Infrastructure design, adjustments and updates for areas not specific to project plots
- Reporting on issues related to existing and proposed utilities.
- Infrastructure Design Basis Brief.
- Upkeep / Maintenance of latest infrastructure requirements/
- Custodian of Land Management Drawing Coordination of infrastructure interface with other adjacent stakeholders, infra consultants.

#### **ASSISTED BY HAJV DATA COLLECTION MATRIX CONSULTANT**

#### ASTAD MASTERPLANNING MANAGEMENT **ARCHITECTURE TEAM**

Since ASTAD Masterplanning Management Architecture team took over from KEO the Masterplanning Coordination for EC (July 2010)

- Providing Masterplanning Management and Upkeep services during all Masterplan stages: initiation, design, construction and maintenance
- Benchmark Studies high level spatial urban design studies
- Masterplanning sketches for spatial feasibility options
- Management of authorities approval process
- Supervision of Interdisciplinary & Stakeholders Workshops
- Development of stakeholders vision statement, stakeholders engagement and management

#### **RECENTLY ASSISTED BY ECMPI CONSULTANT** FOR A DEFINED PERIOD AND DEFINED SCOPE





## CASE STUDY - MANATEQ SPECIAL ECONOMIC ZONES







# WELL DEFINED BUSINESS RATIONALE FOR MANATEQ'S PROJECTS



To become Qatar's trusted provider of Economic Zones, delivering a streamlined range of property and business services to domestic and foreign investors & SME's

#### lission

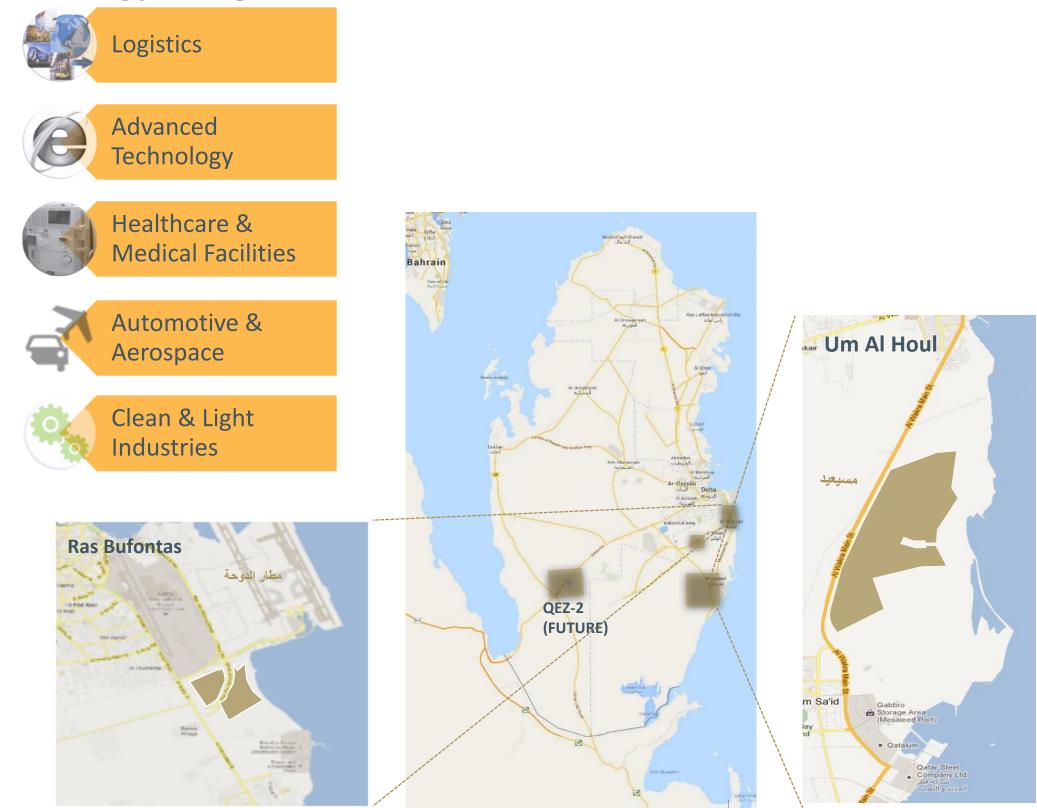
To enable domestic and foreign investors to deliver value added products and services to local, regional and international markets.



## **DISTINCT LOCATIONS FOR DISTINCT SECTORS**

#### Ras Bufontas – Advanced Technology & Logistics Zone

#### Um Al Houl – Light Manufacturing Zone



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Maritime



Logistics



Metals







## **LARGE SCALE MIXED USE PROJECTS – Ras Bufontas**











QEZ-1 (Ras Boutontas Economic Zone)					
and Use	Gross Land Area		GFA Gross Floor Area		
	[Ha	a]	[m²]		
Warehouses	131	33%	786,000	49%	
Assembly	34	8%	201,000	13%	
ns	14	3%	103,000	6%	
	9	2%	106,000	7%	
e	10	2%	165,000	10%	
Ŷ	3	1%	19,000	1%	
ubs	10	2%	39,000	2%	
ccommodation	12	3%	174,000	11%	
асе	12	3%	-		
uffer	44	11%	-		
	110	27%	-		
	12	3%	-		
	401	100%	1,593,000	100%	

Land Use	Gross Land Area [Ha]		GFA Gross Floor Area [m²]	
Light Ind-Warehouses	131	33%	786,000	49%
Light Ind-Assembly	34	8%	201,000	13%
Showrooms	14	3%	103,000	6%
Retail	9	2%	106,000	7%
Mixed Use	10	2%	165,000	10%
Hospitality	3	1%	19,000	1%
Service Hubs	10	2%	39,000	2%
Worker Accommodation	12	3%	174,000	11%
Public Space	12	3%	-	
Coastal Buffer	44	11%	-	
Roads	110	27%	-	
Utilities	12	3%		
Total	401	100%	1,593,000	100%



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#### OF7-1 (Ras Boufontas Economic Zone)



## LARGE SCALE MIXED USE PROJECTS – Um Al Houl











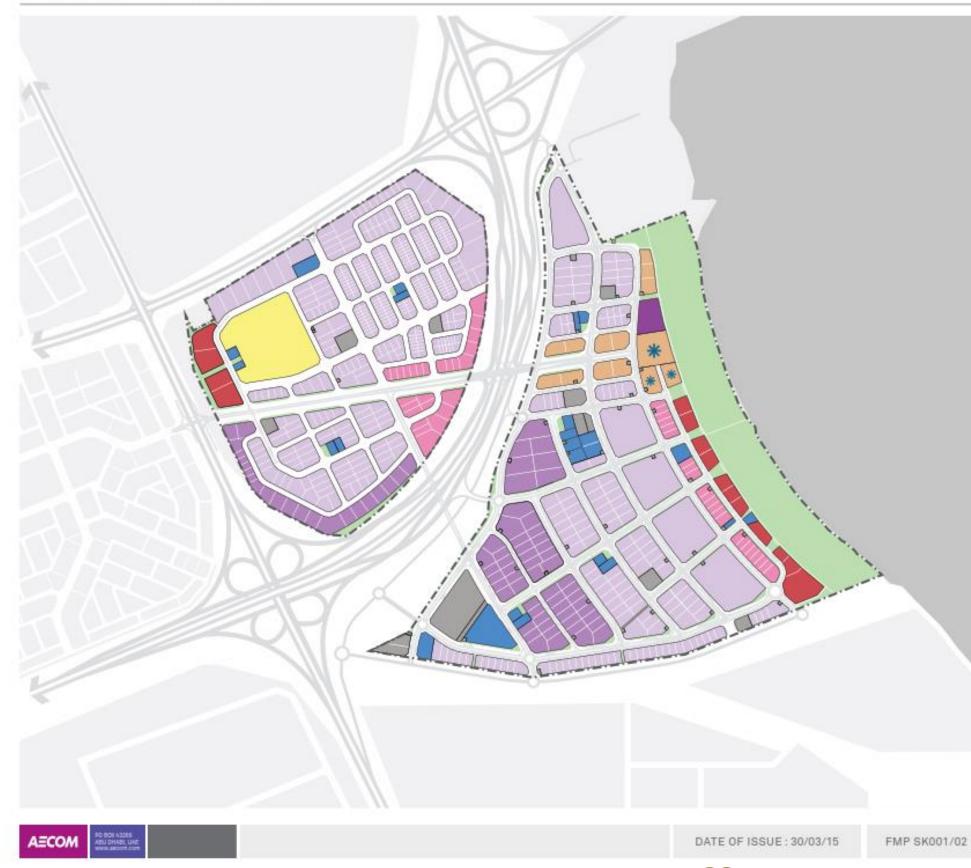
#### QEZ-3 (Um Al Houl Economic Zone)

Land Use	Gross Lar	nd Area	GFA Gross Floor Area	
	[Ha	a]	[m²]	
Metals	180	5%	899,000	8%
Petrochemicals	345	10%	1,727,000	15%
Logistics	392	11%	1,920,000	17%
Building Materials	278	8%	1,390,000	12%
Tools & Machinery	196	6%	982,000	9%
Transport & Automotive	146	4%	729,000	7%
Food Processing	46	1%	232,000	2%
Marine Industry	170	5%	851,000	8%
Business Park	16	0%	257,000	2%
Hospitality	3	0%	31,000	0%
Community Facilities	57	2%	103,000	1%
Commercial	79	2%	464,000	4%
Residential	127	4%	714,000	6%
Others	308	9%	376,100	3%
Roads/Utilities	955	28%	514,900	5%
Public Space	127	4%	-	0%
Total	3,425	100%	11,190,000	100%



# **STRUCTURED MASTER PLANS (Ras Bufontas)**

#### **Final Master Plan**



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				-	And the second second
			Кеу		
		523	QEZ-1 Site Boundary		
		$\Leftrightarrow$	Road Network		
			Commercial Retail		
			Hospitality		
			Light Industrial - Warehou	uses + Logistics	
			Light Industrial - Assemb	ły	
			Showroom Commercial		
			Service Hubs		
			Worker's Accommodation	1	
			Mixed Use Development		
		111.	Public Realm Easement		
			Waterfront Buffer		
			Open Space		
			Utilities		
		*	Manateq Headquarters		
1		•	Walk in Clinic and Urgent Care Facility		
		11m 0 100	250 500	5,000 1000m	n.
SSUE: 30/03/15	FMP SK001/02		QATAR ECONO	MIC ZONE 1	
دیة خاصة، من مناطق SPECIAL ECONOMIC ZON	JFONLO منطقة اقتصاد IE, BY MANATEQ	5		Page 36	

## **STRUCTURED MASTER PLANS (Um Al Houl)**



منطقة اقتصادية خاصة، من مناطق SPECIAL ECONOMIC ZONE, BY MANATEQ

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Figure 3.1 Master Plan



## **FLEXIBLE LAND SUBDIVISIONS – SUSTAINABLE FUTURE PROOFING**







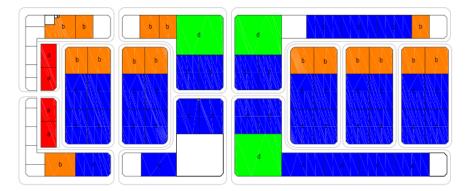
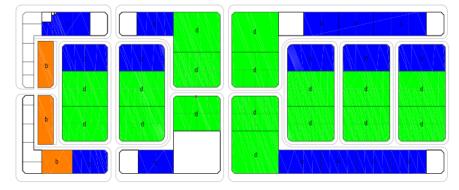
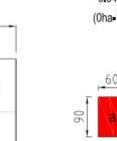


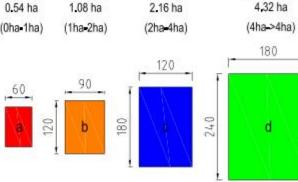
Figure 5.11 Subdivision Example 2





SMALL

MEDIUM



LARGE

Figure 5.7 Subdivision Strategy Plot Sizes

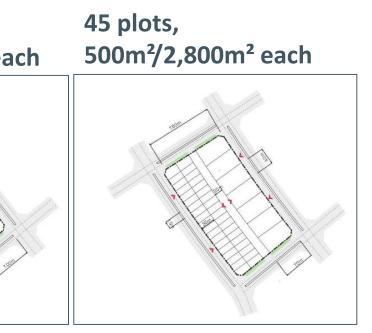
EXTRA LARGE

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Figure 5.12 Subdivisio











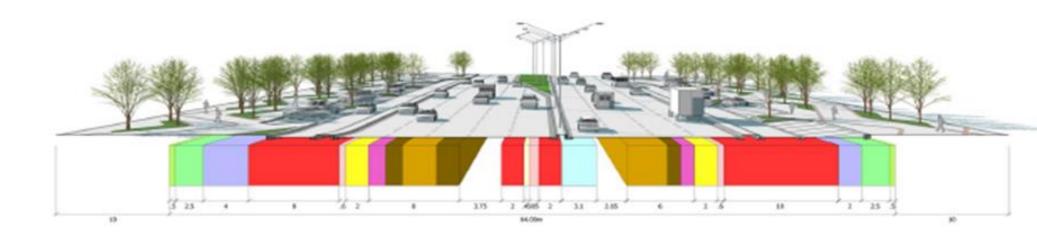




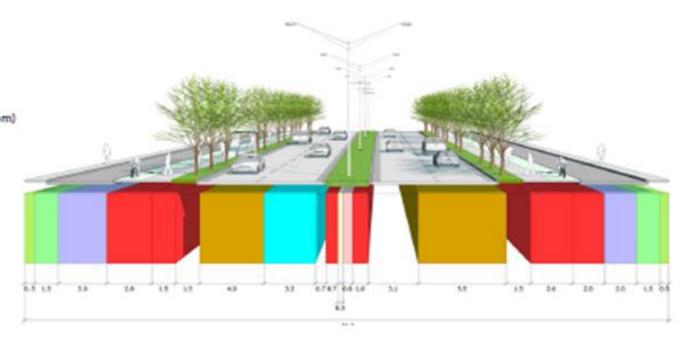
## **RAS BUFONTAS UTILITIES - COMPLEX INFRASTRUCTURE NETWORKS**

#### **RAS BUFONTAS(2012 ROW Sections)**

64m Road Corridor







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#### **EXTENSIVE UTILITIES:**

- 4 no. 80 MVA Primary **Substations**
- 3 no. Lifting Stations
- 1 no. Sewage 0
  - **Treatment Plant**
- **District Cooling Plant** (17,000 TR)
- 40km of Road
- Network
- 7,600 m<sup>3</sup>/day Potable Water Demand

#### 40m Road Corridor



## **UM AL HOUL UTILITIES: SERVING A SMALL CITY**

#### UM AL HOUL (2014 ROW Compliant)



- Roads, utilities and landscaping for servicing 1,700 plots 0
- Total Length of Roads: 50 km 0
- 5.5 Million m3 Excavation and 8.0 Million m3 of fill
- Power Demand 1,468 MVA; two Super Primary grid stations, 27 primary substations (80MVA)
- Foul Sewage Generation 14,300 m3/day.
- Irrigation Water Demand 15,000m3/day
- 3 District Cooling Plants 104,500 TR 0







## UM AL HOUL UTILITIES: SERVING A SMALL CITY

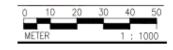
MATCHLINE 3.1A/SEE DRAWING NUMBER 2663E-EGI-DWG-07UD-XXXX SHEET 012 MATCHLINE 3.1A/SEE DRAWING NUMBER 2663E-EGI-DWG-07UD-XXXX SHEET 017 DRAWING NUMBER 2663E-EGI-DWG-07UD-XXXX SHEET 017

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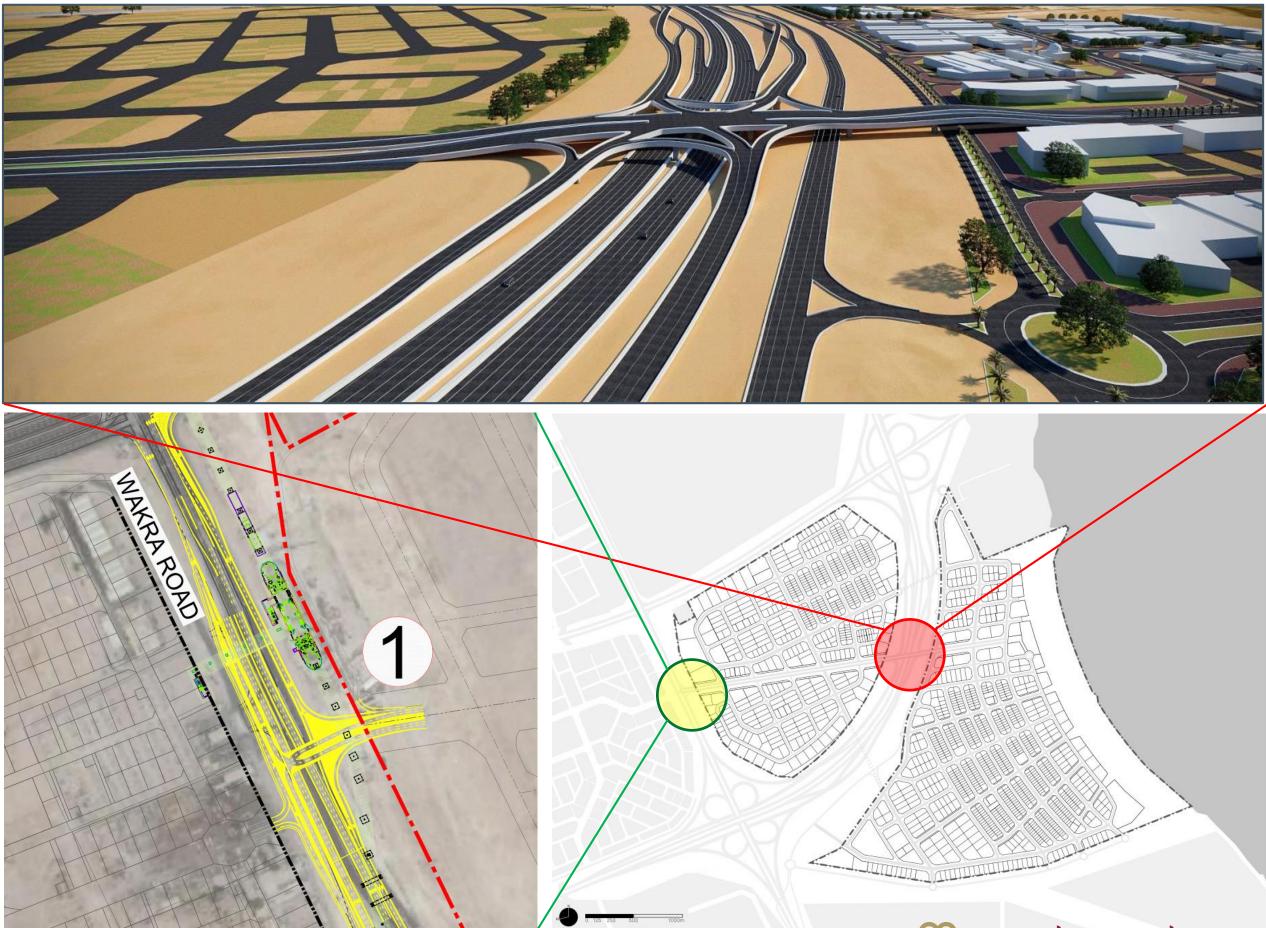
#### CORRIDOR LEGEND:-

ELECTRICITY (TRANSMISSION)
CHILLED WATER
ELECTRICITY (STREET LIGHTING + INTELLIGENT TRAFFIC SYSTEM)
FOUL SEWAGE
SURFACE WATER
GAS
POTABLE WATER
DOHA SURVEILLANCE SECURITY SYSTEM
TREE/ FIRE HYDRANT
TREATED SEWAGE EFFLUENT
TELECOMMUNICATIONS (QATAR ARMED FORCES)
TELECOMMUNICATIONS
TRANSMISSION





## **MAJOR ROAD INTERCHANGES REQUIRED**













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# C. CONCLUSION



None of the large projects we saw can be delivered by one entity. Their success comes through the integrated work of numerous entities, individuals and authorities.

Project Management firms are tasked with setting the course through the development process, bringing all parties in at the correct time, addressing concerns and coordinating of Clients, Stakeholders, Planners and Designers

This process only comes to the first success milestone when it opens to the public. Continued success of these Integrated Projects requires continuous management, adaptation and adjustment over the lifetime of such destinations.





